Revenue Budget Forward Plan

Revenue Budget Forward Plan	2023-24	2024-25	2025-26	2026-27	2027-28
	Projection	Projection	Projection	Projection	Projection
	£000's	£000's	£000's	£000's	£000's
Direct Service Expenditure	16,896	17,628	18,157	18,702	19,263
Less Planned Savings					
Additional Growth Items	0	0	300	300	300
Identified Savings / Reductions (Appendix K)	0	(1,266)	(2,510)	(1,688)	(1,688)
Fees and Charges		(344)	(289)	(208)	(208)
Direct Service Expenditure (Net)	16,896	16,018	15,658	17,105	17,666
Funding Commitments:-					
Other:					
Contingency Provision	0	300	300	300	300
Gross Interest Payable	2,435	1,817	1,817	1,817	1,817
Gross Interest Received	(1,330)	(1,300)	(1,300)	(1,300)	(1,300)
Minimum Revenue Provision (excl. Inc Gen Adj)	904	966	1,021	1,125	1,179
Contribution to Reserves	760	607	607	607	657
Use of Earmarked Reserves	(3,913)	(3,622)	(3,743)	(3,577)	(3,037)
Net Council Expenditure Taxbase	15,752 26,473	14,786 26,728	14,360 27,062	16,077 27,400	17,282 27,743
Council Tax	20,473	20,720 298.76	307.69	316.89	326.37
	290.09	290.70	507.09	510.09	520.57
Funding					
From Collection Fund - Council Tax	(7,680)	(7,933)	(8,327)	(8,683)	(9,054)
2nd Homes Tax	0	(52)	(178)	(183)	(188)
From Collection Fund - Business Rates	(2,624)	(2,354)	(2,401)	(2,449)	(2,498)
Revenue Support Grant	(1,309)	(1,395)	(1,300)	(1,300)	(1,300)
Lower Tier Services Grant	(154)	(315)	0	0	0
New Homes Bonus	(16)	(89)	(89)	(89)	(89)
Council Tax Support Admin Grant		(237)	(237)	(237)	(237)
Housing Benefit Admin Grant	(425)	(437)	(437)	(437)	(437)
NNDR (Surplus) / Deficit		1,208	0	0	0
NNDR Pooling	(80)	(65)	(65)	(65)	(65)
Business Rates Section 31 Grant	(3,009)	(2,065)	(1,500)	(1,530)	(1,561)
Council Tax Surplus	(207)	(255)	(255)	(255)	(255)
Contribution To General Fund	(14,121)	(13,989)	(14,789)	(15,228)	(15,685)
Funding Shortfall / (Surplus)	1,630	796	(429)	849	1,598
(Use of) / Trf to General Reserve	(1,630)	(796)	429	(849)	(1,598)
Net Funding Shortfall / (Surplus)	0	0	0	0	0
General Reserve Balance (31st March)	6,793	5,997	6,426	5,578	3,980

Appendix C

COUNCIL TAX

<u>2023</u>	<u>3-2024</u>		<u>20</u>	<u>2024-2025</u>					
Total	Band D		Total	Band D	Increase				
£	£		£	£	%				
13,996,595		Budget requirement	14,809,485						
(1,308,581)		Revenue Support Grant	(1,395,256)						
(156,974)		Council Tax Administration Support Grant	(236,560)						
(16,240)		New Homes Bonus	(88,534)						
1,412,466		Collection Fund (Surplus) / Deficit	953,052						
(3,417,819)		Other non-ring fenced grants	(3,702,706)						
(2,829,894)		Retained Business Rates	(2,354,223)						
7,679,553	290.09	Borough Council Tax	7,985,257	298.76	2.99%	8.67			
44,840,476	1,693.80	County Council Precept	47,530,954	1,778.32	4.99%	84.52			
2,763,018	104.37	Fire Authority Precept	2,923,241	109.37	4.79%	5.00			
6,351,209	239.91	Police and Crime Commissioner Precept	6,813,234	254.91	6.25%	15.00			
61,634,256	2,328.17	Total Council Tax	65,252,687	2,441.36	4.86%				
	26,473	Council Taxbase at Band D		26,728					

TABLE OF COUNCIL TAX BANDS AND AMOUNTS :

2023-2024		Relationship to	East Sussex County	Police and Crime	East Sussex Fire	Hastings Borough	2024-2025
Total Amount	Band and Value	Band D	Council	Commissioner	Authority	Council	Total Amount
£1,552.11	A - up to £40,000	6 / 9	£1,185.55	£169.94	£72.91	£199.17	£1,627.57
£1,810.81	B - £40,001 up to £52,000	7/9	£1,383.14	£198.26	£85.07	£232.37	£1,898.84
£2,069.48	C - £52,001 up to £68,000	8 / 9	£1,580.73	£226.59	£97.22	£265.56	£2,170.10
£2,328.17	D - £68,001 up to £88,000	-	£1,778.32	£254.91	£109.37	£298.76	£2,441.36
£2,845.53	E - £88,001 up to £120,000	11/9	£2,173.50	£311.56	£133.67	£365.15	£2,983.88
£3,362.92	F - £120,001 up to £160,000	13/9	£2,568.69	£368.20	£157.98	£431.54	£3,526.41
£3,880.28	G - £160,001 up to £320,000	15 / 9	£2,963.87	£424.85	£182.28	£497.93	£4,068.93
£4,656.34	H - over £320,000	18 / 9	£3,556.64	£509.82	£218.74	£597.52	£4,882.72

44,024 Number of properties on Council Tax Banding List

£26,473 Each £1 of Council Tax at Band D will raise

44,168 £26,728

Appendix C (continued)

1. BUSINESS RATES BASELINE

1. DOUNEOU NATEU BAOLEINE	Budget 2023-24 Amount	Revised Budget 2023-24 Amount	Budget 2024-25 Amount
NNDR Income	£	£	£
Gross rateable value	66,424,683	65,220,618	65,220,618
Small business multiplier	49.9	49.9	49.9
Gross rates receivable	33,145,917	32,545,088	32,545,088
Reliefs and allowances for bad debt and appeals Net rates less losses	(9,520,088)	(10,015,779)	(10,617,636)
Cost of Collection allowance	23,625,829 (150,464)	22,529,309 (130,470)	21,927,452 (106,836)
NNDR Income	23,475,365	22,398,839	21,820,616
Hastings BC Share (40%)	9,390,146	8,959,536	8,728,247
Tariff Calculation			
Business Rates Baseline for HBC	10,137,291	10,137,291	10,356,208
DCLG calculation of baseline funding level Adjustment for Revised budget	3,962,452	3,962,452	4,112,334
Tariff	<u> </u>	0 6,174,839	0 6,243,874
Levy calculation Total income	9,390,146	8,959,536	8,728,247
Add 50% small business relief	9,390,146	0,959,550 1,121,931	1,089,937
Add reliefs attracting Section 31 grant	372,841	376,791	798,324
Adjusted income	10,908,118	10,458,258	10,616,508
Less Tariff	(6,174,839)	(6,174,839)	(6,243,874)
	4,733,279	4,283,419	4,372,634
Baseline funding level	(3,962,452)	(3,962,452)	(4,112,334)
Growth	770,827	320,967	260,300
Levy payable (50%)	385,413	160,483	130,150
Pooling income (50% of levy / additional pool share)	(192,707)	(80,242)	(65,075)
Safety Net calculation			
Baseline funding level	3,962,452	3,962,452	4,112,334
Threshold (92.5% of baseline funding level)	3,665,268	3,665,268	3,803,909
Adjusted income less Tariff Difference	<u>4,733,279</u> 1,068,011	4,283,419	4,372,634 568,725
	1,008,011	618,151	500,725
Safety Net receivable	0	0	0
Business Rates Collection			
Business Rates precept Tariff	9,390,146	8,959,536	8,728,247
Levy	(6,174,839) (385,413)	(6,174,839) (160,483)	(6,243,874) (130,150)
Safety Net	(303,413)	(100,403)	(100,100)
Net Business Rates collection	2,829,894	2,624,214	2,354,223
Section 31 income	2,645,426	3,010,547	2,064,910
2. COLLECTION FUND	2023-24 Original Budget	2023-24 Revised Budget	2024-25 Estimate Budget
Council Tax (Surplus) / Deficit	£ (206,799)	£ (206,799)	£ (254,831)
Non Domestic Rates (Surplus) / Deficit	1,619,265	1,619,265	1,207,883
Total Collection Fund (Surplus) / Deficit	1,412,466	1,412,466	953,052

Appendix C (Continued)

Council Tax – Overall

The Council is recommended to resolve as follows:

- 1 It be noted that the Council has calculated the Council Tax Base 2024/25 for the whole Council area as 26,728 [Item T in the formula is Section 31B of the Local Government Finance Act 1992, as amended (the "Act")]
- 2 Calculate that the Council Tax requirement for the Council's own purposes for 2023/24 is £7,985,257
- 3 That the following amounts be calculated for the year 2023/24 in accordance with Sections 31 to 36 of the Act:

(a)	77,127,966	Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) of the Act taking into account all precepts issued to it by Parish Councils
(b)	69,142,709	Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) of the Act
(c)	7,985,257	Being the amount by which the aggregate at 3(a) above exceeds the aggregate at 3(b) above, calculated by the Council in accordance with Section 31A(4) of the Act as its Council Tax requirement for the year. (Item R in the formula in Section 31B of the Act)
(d)	298.76	Being the amount at 3(c) above (Item R), all divided by Item T (1(a) above), calculated by the Council, in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year
(e)	£0	Being the aggregate amount of all special items (Parish precepts) referred to in Section 34(1) of the Act
(f)	298.76	Being the amount at 3(d) above less the result given by dividing the amount at 3(e) above by Item T (1(a) above), calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no Parish precept relates

- ⁴ To note that the County Council, the Police and Crime Commissioner and the Fire Authority have issued precepts to the Council in accordance with Section 40 of the Local Government Finance Act 1992 for each category of dwellings in the Council's area as indicated in the table below.
- 5 That the Council, in accordance with Sections 30 and 36 of the Local Government Finance Act 1992, hereby sets the aggregate amounts shown in the tables below as the amounts of Council Tax for 2023/24 for each part of its area and for each of the categories of dwellings.

	Valuation Bands							
	А	В	С	D	E	F	G	Н
	£	£	£	£	£	£	£	£
Hastings Borough Council	199.17	232.37	265.56	298.76	365.15	431.54	497.93	597.52
East Sussex County Council (Including Adult Social Care)	1,185.55	1,383.14	1,580.73	1,778.32	2,173.50	2,568.69	2,963.87	3,556.64
East Sussex Fire Authority	72.91	85.07	97.22	109.37	133.67	157.98	182.28	218.74
Police and Crime	169.94	198.26	226.59	254.91	311.56	368.2	424.85	509.82
Aggregate of Council Tax Requirem	1,627.57	1,898.84	2,170.10	2,441.36	2,983.88	3,526.41	4,068.93	4,882.72

6

The Council's basic amount of Council Tax for 2024/25 is not excessive as determined in accordance with principles approved under Section 52ZB Local Government Finance Act 1992. To be deemed excessive the Borough's Council Tax would need to be increased by 3%, or more than 3%, and also more than £5 in 2024/25

INTEREST, MINIMUM REVENUE PROVISION & CONTRIBUTIONS TO RESERVES		<u>App</u>	endix D
	2023-24 Original Budget £000's	2023-24 Forecast Outturn £000's	2024-25 Original Budget £000's
Net Interest Payments	1,537	1,105	515
Contributions to Reserves	0	760	607
Minimum Revenue Provision (Statutory provision for principal repayment arising from borrowing requirement)	945	904	966
 Total	2,482	2,769	2,088
Interest			
Gross Interest Payable	2,436	2,435	1,815
Gross Interest Received	(899)	(1,330)	(1,300)
-	1,537	1,105	515

							Pro	file of Co		Cost		
				Total	Total	Before		Adjusted				Subsequen
Scheme	Scheme			Gross Cost								Years
Cost Code	Ref.	Scheme	Class		£'000		£'000	£'000		,	£,000	£'00
71229 H15		Empty Homes Strategy - CPO	С	150	150		0	50		0		
71231 RP04		Restoration Pelham Crescent/ Pelham Arcade	С	1,040	436		100	0		0		
71232 RP16		Road at Pelham Arcade	С	1,416	465		20	20		234	0	
71240 RP11		Groyne Refurbishment	С	140	140		35	35		35		
71253 CR-19)	Conversion of 12/13 York Buildings	С	1,011	948		74	27		0		
71256 OS06		Energy - Solar Panels	С	1,700	1,700			500		638		
71258 OS4		Buckshole Reservoir	С	1,375	465			43		0		
71259 CR-22		Priory Meadow Contribution to Capital Works	С	912	912			250		250		
71265 OS12		Priory Street Multi Storey Car Park	С	1,545	1,545		0	0		0	-	1,40
71267 OS07		Energy Generation - Unallocated	С	4,300	4,300		2,300	500		1,800	1,000	
71273 CR-27	•	Development / Furbishment of Lacuna Place	С	9,612	9,585	9,471	0	114	0	0	0	
71275 CR-29)	Cornwallis Street Development	С	8,720	8,720	320	8,400	200	0	0	0	8,20
71276 CR-30)	Harold Place Restaurant Devt	С	89	80	59	0	1	20	0	0	
71280 OS16		Priory Street Works	С	140	140	99	0	41	0	0	0	
71291 OS34		TFC - Enterprise & employment infrastructure	* с	117	0	0	0	0	0	0	0	
71292 OS64		TFC - Green low carbon skills & economy	* с	1,375	0	0	0	0	0	0	0	
71293 OS35		TFC - Hastings Castle world heritage destination	* с	611	0	0	0	0	0	0	0	
71294 OS36		TFC - Town to sea creative quarter	* с	2,123	0	0	0	0	0	0	0	
71295 OS37		TFC - Town centre core	* с	853	0	0	0	0	0	0	0	
71296 OS38		TFC - Town centre public realm & green connections	* с	866	0	0	0	0	0	0	0	
71297 OS39		TFC - Town living	* с	129	0	0	0	0	0	0	0	
71298 OS65		TFC - Source/Courtyard Lift	* с	65	0	0	0	0	0	0	0	
71300 OS66		UK Shared Prosperity Fund (Capital)	* с	40	0	0	0	0	0	0	0	
71301 OS49		Grounds Maintenance Equipment	с	626	626	0	626	626	0	0	0	
71302 OS50		Roof refurbishment Programme	с	1,700	1,700	0	700	0	700	500	500	
71303 OS58		Cliff Railways	с	1,000	774	0	1,000	774	0	0	0	
71304 OS63		Housing Acquisition Programme	с	11,865	9,492	0	4,746	4,746	4,746	0	0	
71306 OS64		Bexhill Road Retail Park	с	238	238		0	238		0	0	
71307 OS64		Food Waste Collection	N	821	0		0	0		0		
71308 OS64		IT Upgrade Programme	Ν	600	600	0	0	0		200	200	
				55,180	43,016	12,068	18,789	8,165	7,791	3,657	1,735	9,600
		Schemes Already Committed	с	53,758	42,416	12,068	18,789	8,165	7,591	3,457	1,535	9,60
		Schemes Uncommitted	u	0	0	0	0	0		0		,
		New Schemes	n	1,421	600		0	0		200		
		No further approval required	*	.,		Ŭ	0	Ũ	_00	_00	_50	
T _4_1	Capital Expenditu			55,180	43,016	12,068	18,789	8,165	7,791	3,657	1,735	9,60

				Total Budget	Before 31.3.23	Carry Forwards /	Original Budget	2023/24 Spend to	Revised 23/24	24/25	25/26	26/27	Subsequent Years
Scheme Ref	Cost Code		Description	£'000	£'000	£'000	£'000		£'000	£'000	£'000	£'000	£'000
H07	71227	Private Sector Renewal Support Funding Source Council Other	Property grants to bring conditions up to minimum standards. Regional Housing Board Grant+ LEP funding of £46K. Received £52k repayable renovation grant for 30 Park View	0 71	0 47	1	0 0		0	0 7	0 8	0 8	0
		Total Funding		71	47	1	0	1	1	7	8	8	0
H08	71228	Disabled Facilities Grant Funding Source Council	Ring Fenced Scheme so the Budget will be adjusted to the actual spend at the year end & will be c/f into the New year - as such there will be no variance at the end of the F/Y.	0	0		0	0	0	0	0	0	0
		Other Total Funding		16,367 16,367	6,087 6,087	0	2,056	1,173 1,173	2,056	2,056	2,056	2,056	2,056 2,056
		<u> </u>		10,001	0,001		2,000	.,	2,000	2,000	2,000	2,000	2,000
H15	71229	Empty Homes Strategy - CPO Funding Source Council Other	Rolling programme of purchases and disposals	150 0	100 0		0	0 0	50 0	0 0	0 0	0 0	
		Total Funding	-	150	100	50	0	0	50	0	0	0	0
RP04	71231	Restoration Pelham Crescent/ Pelham Arcade Funding Source Council	The final phases of the restoration of the timber and glazed roof lantern and historic frontages to Pelham Arcade. The last substantial unit at 9-11 Pelham Arcade is now coming forward for a restoration grant. The	436	296	-100	100	0	0	140	0	0	0
		Other	remaining small units can be swept up in the following years to complete the scheme.	604	294	-230	250	0		290	0	0	
		Total Funding		1,040	590	-330	350	0	20	430	0	0	0
RP16	71232	Road at Pelham Arcade Funding Source Council Other Total Funding	Road above Pelham Arcade - Freeholder Contributions & Historic England	465 951 1,416	11 42 53	0	20 40 60	0 0 0	20 40 60	200 500 700	234 369 603	0 0 0	0
RP11	71240	Groyne Refurbishment Funding Source Council Other Total Funding	To maintain Beach and Groynes	140 0 140	0 0 0	0	35 0 35	0 0 0	35 0 35	35 0 35	35 0 35	35 0 35	0 0 0
ES35	71241	Work on Harbour Arm and New Groynes Funding Source Council Other	Coastal Protection – FDGIA Funding for sea defence works. 10/10/2022 - Any underspend will need to be c/f to 23/24 as this budget is ring-fenced flood defence in aid funding. Contribution from DEFRA/EA	0 2,965	0 2,731	0 234	0	0 10	0 234	0	0	0	0
		Total Funding		2,965	2,731	234	0	10	234	0	0	0	0
ES37	71249	Playgrounds Upgrade Programme Funding Source Council Other Total Funding	Hare Way, Mare Bay, Highwater View, Bexhill Road and other play spaces contribution to upgrades. S106 & Capital Receipts. Future years includes Youth Centre?	122 183 305	122 139 261		0 0 0	0 0 0	0 44 44	0 0 0	0 0 0	0 0 0	0

0.1	0		Total Budget	Before 31.3.23	Carry Forwards /	Original Budget	2023/24 Spend to	Revised 23/24	24/25	25/26	26/27	Subsequent Years
Scheme Ref	Cost Code	Description	£'000	£'000	£'000	£'000		£'000	£'000	£'000	£'000	£'000
	Funding Source Council Other	Conversion of the upper floors of this grade 2 listed building to six flats	948 63	921 63		74 0	27 0	27 0	0 0	0 0	0 0	0 0
	Total Funding		1,011	984	-47	74	27	27	0	0	0	0
OS06	71256 Energy - Solar Panels <u>Funding Source</u> Council Other <u>Total Funding</u>	Solar Panels on non-domestic rooftops within the borough	1,700 0 1,700	62 0 62	0	500 0 500	0 0 0	500 0 500	500 0 500	638 0 638	0 0 0	0 0 0
OS4	71258 Buckshole Reservoir <u>Funding Source</u> Council Other <u>Total Funding</u>	Statutory Protection Works: Spillway, drawdown works, signage & Contract Works	465 910 1,375	422 910 1,332	0	0 0 0	43 0 43	43 0 43	0 0 0	0 0 0	0 0 0	0 0 0

	_			Total Budget	Before 31.3.23	Carry Forwards /	Original Budget	2023/24 Spend to	Revised 23/24	24/25	25/26	26/27	Subsequent Years
Scheme Ref	Cost Code		Description	£'000	£'000	£'000	£'000		£'000	£'000	£'000	£'000	£'000
CR-22	71259	Priory Meadow Contribution to Capital Works Funding Source Council Other Total Funding	Contribution to ensure continuing rental income	912 0 912	162 0 162	0	288 0 288	0 0 0	0	250 0 250	250 0 250	0 0 0	0 0 0
OS12	71265	Priory Street Multi Storey Car Park <u>Funding Source</u> Council Other	Car Park Improvements - Concrete Repairs	1,545 0	145	0	0 0	0 0		0 0	0 0	0 0	1,400 0
		Total Funding		1,545	145	0	0	0	0	0	0	0	1,400
OS07	71267	Energy Generation - Unallocated <u>Funding Source</u> Council Other <u>Total Funding</u>	Future Green Energy Projects	4,300 0 4,300	0 0 0	-1,800 0 -1,800	2,300 0 2,300	0 0 0	0	1,000 0 1,000	1,800 0 1,800	1,000 0 1,000	0 0 0 0
OS13	71271	Lower Bexhill Road <u>Funding Source</u> Council Other <u>Total Funding</u>	Housing Development (Homes England Capital Grant - Funding up to £6.9m)	93 1,818 1,911	93 <u>1,818</u> 1,911	0	0 0 0	0 0 0	0	0 0 0	0 0 0	0 0 0	0 0 0
CR-26	71272	Churchfields Business Centre <u>Funding Source</u> Council Other <u>Total Funding</u>	Sidney Little road Business Incubator Hub. LGF funding £500k & CHART £300k & Towns Fund £750k	131 4,406 4,537	131 4,010 4,141	396	0 0 0	0 396 396	0 396 396	0 0 0	0 0 0	0 0 0	0 0 0

				Total Budget	Before 31.3.23	Carry Forwards /	Original Budget	2023/24 Spend to	Revised 23/24	24/25	25/26	26/27	Subsequent Years
Scheme Ref	Cost Code		Description	£'000	£'000	£'000	£'000		£'000	£'000	£'000	£'000	£'000
CR-27	71273	Development / Furbishment of Lacuna Place											
GR-27	11213	Funding Source	Office building with ground floor retail										
		Council	accommodation totalling 39,696 Sq.ft.	9,585	9,471	114	0	0	114	0	0	0	0
		Other	-	27	27	0	0	0	0	0	0	0	0
		Total Funding		9,612	9,498	114	0	0	114	0	0	0	0
CR-29	71275												
		Funding Source											
		Council	Redevelopment of Cornwallis Street for Hotel	8,720	320	,	8,400	66	200	0	0	0	8,200
		Other	-	0	0		0	0	0	0	0	0	0
		Total Funding		8,720	320	-8,200	8,400	66	200	0	0	0	8,200
CR-30	71276												
		Funding Source	Redevelopment of Harold Place for										
		Council	Restaurant use - This project has been	80	59		0	1	1	20	0	0	0
		Other	aborted and any outstanding fees to be	9	9	0	0	0	0	0	0	0	0
		Total Funding		89	68	1	0	1	1	20	0	0	0
OS16	71280	Priory Street Works											
		Funding Source	LED Lighting replacement, rewiring &					_					
		Council	automated gate control	140	99		0	0	41	0	0	0	0
		Other	-	0	0	0	0	0	0	0	0	0	0
		Total Funding		140	99	41	0	0	41	0	0	0	0

Scheme Ref	Cost Code		Description	Total Budget £'000	Before 31.3.23 £'000	Carry Forwards / £'000	Original Budget £'000	2023/24 Spend to	Revised 23/24 £'000	24/25 £'000	25/26 £'000	26/27 £'000	Subsequent Years £'000
OS-30	71284	Next Steps Accommodation Pathway <u>Funding Source</u> Council Government Grant <u>Total Funding</u>	Next Steps Accommodation Pathway	0 1,997 1,997	0 <u>1,111</u> 1,111		0 0 0	599	0 886 886	0 0 0	0 0 0	0	0
CR-34	71285	Castleham Industrial Units Funding Source Council Other Total Funding	Over-Roofing Units 6,7,8 & 9/10 - 5/10/22 Budget increased to £325k. Approved at Cabinet 03/10/22	0 <u>325</u> 325	0 <u>121</u> 121		0 0 0	181	0 204 204	0 0 0	0 0 0	0	0
OS33	71290	MUGA Refurbishments <u>Funding Source</u> Council Other <u>Total Funding</u>	2 Refurbishments - Alexandra Pk plus one other (External funding also being sought)	0 80 80	0 <u>31</u> 31	49	0 0 0	3	0 49 49	0 0 0	0 0 0	0	0
OS34	71291	TFC - Enterprise & employment infrastructure <u>Funding Source</u> Council Other <u>Total Funding</u>	Towns Fund - Enterprise & Infrastructure	0 <u>117</u> 117	0 117 117	0	0 0 0	0	0 0 0	0 0 0	0 0 0	0	0
OS64	71292	TFC - Green low carbon skills & economy Funding Source Council Other Total Funding	TFC - Green low carbon skills & economy	0 <u>1,375</u> 1,375	0 96 96	1,279	0 0 0	321	0 1,279 1,279	0 0 0	0 0 0	0	0
OS35	71293	TFC - Hastings Castle world heritage destination Funding Source Council Other Total Funding	Towns Fund - Castle & Heritage	0 <u>611</u> 611	0 <u>111</u> 111	500	0 0	0	0 500 500	0 0 0	0 0 0	0	0
OS36	71294	TFC - Town to sea creative quarter <u>Funding Source</u> Council Other <u>Total Funding</u>	Towns Fund - Town to Sea	0 <u>2,123</u> 2,123	0 1,055 1,055	1,068	0 0 0	166	0 1,068 1,068	0 0 0	0 0 0	0	0

				Total Budget	Before 31.3.23	Carry Forwards /	Original Budget	2023/24 Spend to	Revised 23/24	24/25	25/26	26/27	Subsequent Years
Scheme Ref	Cost Code		Description	£'000	£'000	£'000	£'000		£'000	£'000	£'000	£'000	£'000
OS37		TFC - Town centre core											
		Funding Source Council	Towns Fund - Town Centre Core	0	0	0	0	0	0	0	0	0	0
		Other		853	840	13	0	0	13	0	0	0	0
		Total Funding		853	840	13	0	0	13	0	0	0	0
		TFC - Town centre public realm & green											
OS38	71296	connections Funding Source	Towns Fund - Public Realm & Green										
		Council	Connections	0	0	0	0	0	0	0	0	0	0
		Other		866	66		0	0	800	0			
		Total Funding		866	66	800	0	0	800	0	0	0	0
OS39	71297	TFC - Town living											
		Funding Source Council	Towns Fund - Town Living	0	0	0	0	0	0	0	0	0	0
		Other	Towner and Town Living	129	39		0	0	90	0	0	0	
		Total Funding		129	39	90	0	0	90	0	0	0	0
OS65	71298	TFC - Source/Courtyard Lift											
		Funding Source	750 0 /0 / 11//										
		Council Other	TFC - Source/Courtyard Lift	0 65	0 65		0 0	0 0	0	0 0	0 0	0 0	
		Total Funding		65	65		0	0	0	0	0	0	
OS66	71300	UK Shared Prosperity Fund (Capital)											
0300	71300	Funding Source											
		Council	Levelling Up Parks Fund	0	0		0	0	0	0	0	0	
		Other Total Funding		40 40	0		0	9	40 40	0	0	0	
					-		-	-		-	-	-	
OS49	71301	Grounds Maintenance Equipment Funding Source											
		Council		626	0		626	396	626	0		0	
		Other		0 626	0		0 626	0 396	0 626	0	0		
		Total Funding		626	0	0	626	396	626	0	0	0	0
OS50	71302	Roof refurbishment Programme Funding Source											
		Council		1,700	0	-700	700	0	0	700	500	500	0
		Other		0	0		0	0	0	0	0	0	0
		Total Funding		1,700	0	-700	700	0	0	700	500	500	0
OS58	71303	Cliff Railways											
		Funding Source Council		774	0	0	1,000	768	774	0	0	0	0
		Other		226	226		1,000	0	0	0	0	0	
		Total Funding		1,000	226	0	1,000	768	774	0	0	0	
OS63	71304	Housing Acquisition Programme											
		Funding Source	Purchase of Housing for temporary		_							_	_
		Council Other	accomodation. Expecting Homes England to fund 20% of the scheme	9,492 2,373	0 0		4,746 1,187	2,914 1,187	4,746 1,187	4,746 1,187	0 0	0 0	
		Total Funding		11,865	0		5,933	4,101	5,933	5,933	0		
OS64	71306	Bexhill Road Retail Park											
0001	/ 1000	Funding Source											
		Council	Bexhill Road Retail Park	238	0	238	0	238	238	0	0	0	0

	_			Total Budget	Before 31.3.23	Carry Forwards /	Original Budget	2023/24 Spend to	Revised 23/24	24/25	25/26	26/27	Subsequent Years
Scheme Ref	Cost Code		Description	£'000	£'000	£'000	£'000		£'000	£'000	£'000	£'000	£'000
		Other		0	C	0 0	0	0	0	0	0	0	0
		Total Funding		238	C) 238	0	238	238	0	0	0	0
OS64	71307	Food Waste Collection											
		Funding Source	DEFRA Weekly Food Waste Collection -										
		Council	Funding £821,138 from DEFRA (Account	0	C) 0	0	0	0	0	0	0	0
		Other	Code: Q2511)	821	C) 0	0	0	0	821	0	0	0
		Total Funding		821	C) 0	0	0	0	821	0	0	0
OS64		IT Upgrade Programme											
		Funding Source											
		Council		600	C) 0	0	0	0	200	200	200	0
		Other		0	C) 0	0	0	0	0	0	0	0
		Total Funding		600	C) 0	0	0	0	200	200	200	0

Totals										
Council	48,790	17,842	-17,398	18,789	4,453	8,165	7,791	3,657	1,735	9,600
Other	40,375	20,055	5,374	3,533	4,046	8,907	4,861	2,433	2,064	2,056
Total Funding	89,165	37,896	-12,024	22,322	8,499	17,072	12,652	6,090	3,799	11,656

CAPITAL PROGRAMME FINANCING STATEMENT

Appendix F

	2023/24 Original £'000	2023/24 Forecast £'000	2024/25 Estimate £'000	2025/26 Estimate £'000		Total over life of Programme £'000
<u>Spending</u>						
Capital Spending						
Total Gross Spend	22,322	17,072	12,652	6,090	3,799	39,613
Funded By						
Capital Grants & Contributions	3,533	8,907	4,861	2,433	2,064	18,264
Reserves	0	0	0	0	0	0
S106	0	271	0	0	0	271
Capital Receipts	952	2,579	900	0	50	3,529
Internal Funding	17,837	5,315	6,691	3,457	1,485	16,948
Total	22,322	17,072	12,452	5,890	3,599	39,013

Land and Property Disposal Programme

Estimated
Receipts
£

<u>2024/25</u>

Upper Wilting Farm Land (Lot 3) 12/13 York Buildings Bexhill Road Pony Field Mayfield E Land at Sandrock Other

4,630,000

<u>2025/26</u>

Land at Whitworth Road South of Roundabout Land at Whitworth Road North of Roundabout	
Other	0
	300,000
<u>2026/27</u>	
Other	50,000
<u>2027/28</u>	

Other

<u>2028/29</u>

Other

Council Service Revenue Expenditure

Appendix H

2023-23 ACTUAL	SERVICE	2023-24 BUDGET	2023-24 FORECAST OUTTURN	2023-24 FORECAST VARIANCE	2024-25 ESTIMATED FTE	Employees	Premises	Transport	Supplies and Services	Payments to Third Parties	Housing Benefit Payments	2024-25 ESTIMATED GROSS BUDGET	Appendix K SAVINGS	2024-25 ESTIMATED BUDGET	2024-25 BUDGET TO 2023-24 BUDGET VARIANCE
£	SUMMARY OF REVENUE ESTIMATES	£	£	£	FTE	£	£	£	£	£	£	£	£	£	£
4,068,000	Chief Finance Officer / S151 Officer	2,622,000	3,501,000	879,000	56	3,600,000	100,000	10,000	1,174,000	0	28,572,000	3,999,000	(747,000)	3,252,000	630,000
976,000	Chief Legal Officer / Monitoring Officer	986,000	946,000	(40,000)	10	925,000	0	10,000	109,000	0	0	1,005,000	0	1,005,000	19,000
1,389,000	Commercial Services and Development	931,000	1,022,000	(25,000)	37	1,695,000	612,000	14,000	1,283,000	6,000	0	895,000	(217,000)	678,000	(253,000)
1,082,000	Community and Regulatory Services	862,000	920,000	36,000	48	2,364,000	377,000	36,000	645,000	101,000	0	1,191,000	(248,000)	943,000	81,000
4,499,000	Environment and Operations	4,991,000	5,244,000	66,000	52	2,356,000	2,958,000	248,000	729,000	2,863,000	0	5,723,000	(215,000)	5,508,000	517,000
6,197,000	Housing	6,426,000	7,248,000	812,000	56	2,501,000	114,000	6,000	8,846,000	70,000	0	6,970,000	(407,000)	6,563,000	137,000
751,000	People and Business Support	726,000	842,000	21,000	9	591,000	419,000	0	94,000	0	0	854,000	(26,000)	828,000	102,000
2,283,000	Strategic Programmes	2,375,000	2,515,000	290,000	36	1,957,000	0	16,000	879,000	0	0	2,265,000	39,000	2,304,000	(71,000)
-4,731,000	Property and Commercial Assets Manager	(4,993,000)	(5,342,000)	(349,000)	7	388,000	764,000	8,000	166,000	0	0	(5,274,000)	0	(5,274,000)	(281,000)
		14,926,000	16,896,000	1,690,000	312	16,377,000	5,344,000	348,000	13,925,000	3,040,000	28,572,000	17,628,000	(1,821,000)	15,807,000	881,000
	Recharges	0	0	0	0	(36,330)	(636,060)	0	(148,350)	0	0	0	0	0	0
16,514,000	_	14,926,000	16,896,000	1,690,000	312	16,340,670	4,707,940	348,000	13,776,650	3,040,000	28,572,000	17,628,000	(1,821,000)	15,807,000	881,000

RESERVES

Appendix I

		202	3/24				
	Balance at	Income		Balance at		Expenditure	Balance at
	1 April 2023 £'000	& Transfers £'000	& Transfers £'000	31 Mar 2024 £'000	& Transfers £'000	& Transfers £'000	31 Mar 2025 £'000
General Reserve	(8,423)	760	1,631	(6,032)	607	796	(4,629)
Capital Reserve	(150)		0	(150)	(7)	0	(157)
Earmarked Reserves							
Asset Maintenance Reserves	(46)	(7)	1	(52)	(7)	1	(58)
Ore Valley Reserve	(250)	0	0	(250)	0	0	(250)
On-Street Car Parking Surplus Reserve	(40)	0	0	(40)	0	0	(40)
Countryside Stewardship	(28)	(80)	90	(18)	(70)	80	(8)
Disabled Facilities Grant	(1,374)	(2,056)	2,056	(1,374)	(2,056)	2,514	(916)
Information Technology Reserve	(274)	(64)	214	(124)	0	124	0
Risk Management Reserve	(315)	0	15	(300)	0	0	(300)
Invest to Save and Efficiency Reserve	(87)	0	14	(73)	(150)	223	0
Redundancy Reserve	(565)	0	0	(565)	0	0	(565)
Renewal and Repairs Reserve	(1,656)	(689)	1,038	(1,307)	(300)	863	(744)
DCE-Revenues Division	(255)	0	155	(100)	0	0	(100)
Section 106 Reserve (Revenue)	(426)	0	154	(272)	0	62	(210)
Business Rates Equalisation Reserve	(900)	0	900	0	0	0	0
Syrian Refugee Resettlement Programme	0	(53)	53	0	0	0	0
Housing Licensing Reserve	(277)	0	0	(277)	0	116	(161)
Community Housing Fund	(11)	0	0	(11)	0	0	(11)
Safer Hastings Partnership	(98)	0	22	(76)	0	20	(56)
Controlling Migration	(116)	0	0	(116)	0	0	(116)
Towns Fund	(236)	(372)	320	(288)	(259)	302	(245)
Section 31 Reserve	(3,653)	0	399	(3,254)	0	1,854	(1,400)
Green Investment Fund	0	(150)	0	(150)	(150)	150	(150)
Local Forward Plan (+Rother) (New)	0	(339)	78	(261)	0	200	(61)
	(10,606)	(3,810)	5,509	(8,908)	(2,992)	6,509	(5,391)
	(19,179)	(3,050)	7,140	(15,089)	(2,392)	(2,392) 7,305	

PRIORITY, INCOME & EFFICIENCY REVIEW (PIER OUTCOMES)

Appendix K	PRIORITY, INCOME & EFFICIENCY REVIEW (PIER OUTCOMES)	-	Poviced Coving		Origin	Revised Savings Original Proposed Savings							
Savings proposals	Further details	2024/25	2025/26	s 2026/27	2024/25	2025/26	2026/27						
1. On-going programme to	The council is continuing the programme of service reviews that were commenced last year.	2024/23	2023/20	2020/21	2024/23	2023/20	2020/27						
review and reduce service costs and staffing expenditure	The savings proposed for 2024/25 include deletion of the Full Time Equivalent (FTE) posts following either a service review, restructure or by reviewing posts that have become vacant: a) Net savings from phase 2 of restructure Completed a review of management and staff structures following deletion of Marketing and Major Projects Manager post. A leaner service and management structure is in place that focuses on provision of essential services covering coastal, tourism, civic, event support, cultural, economic development and leisure services.	£160,000	£160,000	£160,000	£160,000	£160,000	£160,000						
	There is now a reduction in capacity currently around non statutory, non-grant funded and non- income generating activity. This area however retains the ability to grow dependent on income generation and external grant funding levels. b) Vacant posts • Customer Services Officer (CCC) 1 FTE • Vacant business support officer post 1 FTE • Vacant planning administration officer post 1 FTE • Vacant Warden post 1 FTE • Delay recruitment to vacant Planning Policy technical officer for 1 _{year} 0.6 FTE The council implemented a digital transformation programme in 2015/16. This further	£167,000	£167,000	£167,000	£167,000	£167,000	£167,000						
2. Service Delivery Model Transformation Programme	transformation programme will build on that work and will explore opportunities to transform how we work to further reduce costs and to create more capacity and resilience by sharing resources, systems and skills with others.												
	 a) Back office operating model re-design The first workstream of this programme will begin in January 2024 and will aim to share resources, streamline functions and maximise capacity and transferable skills to meet demand peaks across all service areas, at a lower cost. A savings target for this project has been set to achieve a reduction of at least 2 full time equivalent posts, ideally though a process of voluntary severance from 1st April 2024. In scoping the review, the functions of all administration posts across services, grades 10 – 6 will be considered. By taking this project review approach individuals and teams will be at the heart of the re-design work and will be able to contribute to and consider proposals before final decisions are made. 	£55,000	£55,000	£55,000	£55,000	£55,000	£55,000						
	b) Sharing services The second workstream which has already started is the work to capitalise on new opportunities to improve or sustain service delivery by working with others. □ A service delivery model transformation team will be established who will work with HBC and our partners throughout this process. □ This team will be funded by 'invest to save' resources identified to support the project and achieve the targeted savings. □ External funding will also be sought to facilitate this work – this is being made available by various organisations because it is an approach many councils are taking to address their deficits. □ The project will commence in early 2024.	£193,000	£362,000	£482,500	£386,000	£724,000	£965,000						
	This two-three-year programme will focus on opportunities for sharing back-office and essential services where others have the same statutory duty and/or savings can be made from management, administration, sharing and rationalising systems etc. or by providing the service for others. A key part of this work will be business process mapping. This will identify savings that can be achieved by implementing new ways of working even if services are not able to be shared at this time. Priorities for transformation and sharing depend on the opportunities available with other potential partner councils and public organisations, but over the lifetime of the project will include all services. Year 1 priorities for exploring potential for sharing are:												
	Chief Executive's division (SLT)												
	Accountancy and Exchequer services Audit												
	Communications and graphic design												
	Environmental Health and Licensing												
	Estates and Building surveyors Housing Management and administration												
	Housing Management and administration Human Resources												
	Information technology												
	Legal Services												
	Planning enforcement Planning services (development management and planning policy												
	Programmes and compliance												
	Revenues and Benefits												

Appendix K

		F	evised Saving	s	Origin	al Proposed Sa	ivings
Savings proposals	Further details	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27
	The potential savings from this programme have been identified as follows: Total staff cost of the areas listed above: £5.7m Total Full Time Equivalent staff is: 139.9FTE A range of savings targets have been considered: 10%, 15% and 20%. The target proposed: is to reduce the costs of these services by 15% i.e. 21 FTE posts, saving £865k, plus £100k of associated supplies and services costs = £965k The profile of the savings is based on recognition that these savings will take time to identify and implement and we need to work to the timescales of partner councils. For financial and strategic planning purposes we have assumed that we will achieve: 40% in 2024/25 adjusted for 50% reduction 75% in 2025/26 adjusted for 50% reduction 100% in 2026/27 adjusted for 50% reduction						
3. White Rock Theatre	The council has been successful in identifying a charitable organisation to lease and run	£25,000	£75,000	£75,000	£25,000	£75,000	£75,000
4. Community safety	the theatre over the medium term. Rather than reducing this priority activity, the work funded by the council's revenue grant to address community safety issues across the town will be funded from the community safety reserve for 3yrs.	£20,000	£20,000	£20,000	£20,000	£20,000	£20,000
5. Events	Reduce the events budget by £15k. Seek an update by February 2024 from event organisers regarding their progress in becoming self-sufficient (as discussed during 2023/24)	£15,000	£15,000	£15,000	£15,000	£15,000	£15,000
6. Regeneration activity budget	Major regeneration funding now is accompanied by capacity funding and therefore the levels of support needed from core budgets to develop schemes is reduced. These cost centres supported capacity for developing bids and supporting one of regeneration initiatives such as the Seafront Wi-Fi. 3 Year seafront Wi-Fi contract ceases in March 2024 – proposal to cease due to technology now making this obsolete.	£64,000	£64,000	£64,000	£64,000	£64,000	£64,000
7. Anti-social behaviour pilot	Seek alternative external funding opportunities and therefore delay introduction of pilot to tackle Anti-Social Behaviour in urban and countryside parks (this was a growth item in the budget agreed in February 2023 to be in place from mid-way through 2024/25 part- year).	£10,500	£21,750	£21,750	£10,500	£21,750	£21,750
8. Youth council	Cease subsidy from 24/25 and find more effective means of engaging with youth representatives at key strategic and operational decision-making meetings. E.g. invite youth members onto the Local Strategic Partnership and associated bodies, seek input from those engaged with youth projects and via learning through the Connected Futures research work, into how youth voice can be better heard by town leaders and decision-making bodies.	£12,000	£12,000	£12,000	£12,000	£12,000	£12,000
9. Cashless operations	Introduce cashless services to save costs on cash collection contract.	£0	£25,000	£25,000	£25,000	£25,000	£25,000
10. Food safety inspections	Bring food safety inspections work in-house and avoid costs of contractor – work will transfer to substantive EH team. Changed during Cabinet Meeting.	£0	£0	£0	£0	£0	£0
11. CCTV	Cost savings from new contract for transmission and maintenance costs following an upgrade to technology. No change to service delivery.	£20,000	£20,000	£20,000	£20,000	£20,000	£20,000
12. Public Convenience Cleaning	Cleaning contract – actual cost of the new service is less than was budgeted.	£30,000	£30,000	£30,000	£30,000	£30,000	£30,000
13. Savings from re- tendered stray dogs contract	Savings from re-tendered contract without impacting on service.	£8,000	£8,000	£8,000	£7,000	£7,000	£7,000
14. Savings from Capital Programme Adjustments	Individual business cases will be bought forward for the assets identified for disposal. Estimated savings will be achieved from reduced interest payments & MRP provisions if HBC used capital receipts instead of borrowing to fund the capital programme.	£1,436,000	£3,617,000	£3,620,000	£600,000	£600,000	£600,000
15. Contingency	Instead of retaining budgets for 'just in case' contingency use, centralise budgets and determine strategic priorities.	£100,000	£100,000	£100,000	£100,000	£100,000	£100,000

		Revised Savings			Origin	al Proposed Sa	ivings
Savings proposals	Further details	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27
16. Renewals and Reserves changes	Change the way we fund repairs and renewals reserve. This will enable better oversight of whole costs of assets and planning for future maintenance programmes. All asset maintenance plans are being reviewed and spend will be limited to health and safety priorities or to preserve existing/generate new income.	£200,000	£200,000	£200,000	£300,000	£300,000	£300,000
17. Affordable Housing Supply	Supply of newly developed affordable rented homes which will become available to people to move into and out of temporary accommodation	£217,085	£1,739,440	£797,419	£1,175,820	£1,175,820	£1,175,820
18. Housing Acquisitions	This programme involves the council acquiring up to 50 homes over a two-year period for use as TA. The programme will use an end-to-end property service to increase the council's capacity to source, negotiate, acquire and refurbish properties	£189,458	£0	£0	£0	£0	£0
19. IT reserve	Changing how spend is managed - an annual revenue budget to be agreed to cover known costs, then all additional spend will require a business case to be agreed. This also ensures that appropriate costs are reflected in the capital programme budget.	£124,000	£124,000	£124,000	£75,000	£75,000	£75,000

New Income proposals		2024/25	2025/26	2026/27	2024/25	2025/26	2026/27
19. Fees and charges	Following a review of fees and charges the council has reflected the increased costs of delivery in the fees for services (these were agreed at Cabinet on 4 th December) and forecats updated with latest figures.	£344,280	£289,096	£208,149	£120,000	£120,000	£120,000
20. Treasury investment	Aim to maximise investment returns and improve performance on the money the council has invested.	£400,000	£400,000	£400,000	£400,000	£400,000	£400,000
21. New Homes Bonus	102 New Homes identified as part of external review and additional NHB grant expected as a result of the work.	£88,534	£88,534	£88,534	£179,000	£179,000	£179,000

Total Net Savings	£3,878,857	£7,592,820	£6,693,352	£3,946,320	£4,345,570	£4,586,570
NB If only 80% of savings are achieved then additional savings required of	£775,771	£1,518,564	£1,338,670	£789,264	£869,114	£917,314

Other reviews underway/ to be completed that will identify cost savings, new income, cost avoidance or new ways of working over next 6-12 months			
24. A Single person discount review to be undertaken to identify any potential changes which will bring in additional revenue to fund council services.			
25. An Empty Homes review is being undertaken to ensure all homes that are eligible for a council tax charge are contributing to the cost of council services and fraudulent			
26. A business case is to be developed to introduce a more commercial approach to hiring of council venues and sites as demand foe event space is increasing.			
27. Commercialisation and new trading opportunities explored following creation of the new Operational Services team – street cleansing, grounds maintenance etc.			
 Undertake a wide-ranging review, to involve residents in 2024/25 of the costs of public conveniences to include options around charging. NB No changes will be made in 2024/2025. 			
29. Additional proposals to reduce the cost and usage of temporary accommodation costs (over and above what is already planned).			
30. Invest to save debt collection business case proposal bought forward.			
31. Review and where necessary re-tender contracts held across HBC facilities e.g. security, confidential waste, photocopiers, mobile phones etc.			
32. In early 2024/25 implementation of a review of Housing Services – staff structure, use of external funding, options for sharing activities.			
33. Review of parks service and staffing structure once new grounds maintenance service has been operational for 6 months.			
34. Review of council tax reduction policy and second/holiday homes council tax (summer 2024)			

		Revised Savings			Original Proposed Savings		
Savings proposals	Further details	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27
	35. Development of a business case for invest to save resources to explore a cultural						
	trust model for sustainable future for cultural assets.						
	36. Review out of hours arrangements ensuring council has capacity to respond						
	appropriately in emergencies and out of office hours.						
	37. Review evidence for further housing licensing scheme and depending on outcome						
	develop a business case that is cost-neutral to HBC.						
	 Seek opportunities to expand the successful Active Hastings programme across 						
	neighbouring areas and via their role in addressing health inequalities within the						
	levelling up programmes.						
	39. Develop proposals to use Levelling Up funding to invest in playgrounds and ensure they are not at risk of closure in future due to lack of funding for maintenance etc.						
	40. Pause applications for Green Flags for the town's Parks whilst we embed our new Grounds Maintenance team and review whether the standards are actually contrary to						